The University of Leeds

EXTERNAL EXAMINER'S REPORT

ACADEMIC YEAR: 2014-2015

Part A: General Information

Subject area and awards being examined					
Faculty / School of:	Faculty / School of: LUBS				
Subject(s):					
Programme(s) / Module(s): Leading in a Clinical Context - Medicine and Management, Co-producing Health, Thinking and Acting for Effective Practice, Commissioning Whole Systems					
Awards (e.g. BA/BSc/MSc etc):	PG Cert				
Name and home Institution / a	affiliation of Examiner				
Completed report					
The completed report should be attached to an e-mail and sent as soon as possible, and no later than six weeks after the relevant meeting of the Board of Examiners, to exexadmin@leeds.ac.uk . Alternatively you can post your report to: Head of Quality Assurance Room 12:81, EC Stoner Building The University of Leeds, Leeds LS2 9JT					
Part B: Comments for the Institution on the Examination Process and Standards Matters for Urgent Attention If there are any areas which you think require urgent attention before the programme is offered again please note them in this box None					
Only applicable in first year o Were you provided with copies	f appointment of previous relevant External Examiners' reports and the response of the School to these?				
N/A					
For Examiners completing their term of appointment Please comment on your experience of the programme(s) over the period of your appointment, remarking in particular on changes from year to year and the prograssive development and enhancement of the learning and teaching provision, on standards					

achieved, on marking and assessment and the procedures of the School

Standard	Ċ

1.	Please indicate the extent to which the programme Aims and Intended Learning Outcomes (ILOs) were
	commensurate with the level of the award

• The appropriateness of the Intended Learning Outcomes for the programme(s)/modules and of the structure and content of the programme(s):

	the programme(s);
•	 The extent to which standards are appropriate for the award or award element under consideration.
	The Aims and Intended Learning Outcomes (ILOs) were appropriate, as were standards for the award.

2. Did the Aims and ILOs meet the expectations of the national subject benchmark (where relevant)?

• The comparability of the programme(s) with similar programme(s) at other institutions and against national benchmarks and the Framework for Higher Education Qualifications.

The Aims and Intended	Learning Outcomes	(ILOs) were c	comparable with	similar programmes	and national	benchmarks.

3. Please comment on the assessment methods and the appropriateness of these to the ILOs

- The design and structure of the assessment methods, and the arrangements for the marking of modules and the classification of awards;
- The quality of teaching, learning and assessment methods that may be indicated by student performance.

Assessment methods were appropriate. Students are NHS staff and assessment involves a combination of students' own experience and course content. In addition to making assessment very relevant to students' own real world context, this reduces opportunities for plagiarism. Performance was generally impressive which suggests that teaching and learning was of good quality.

4. Were students given adequate opportunity to demonstrate their achievement of the Aims and ILOs?

- The academic standards demonstrated by the students and, where possible, their performance in relation to students on comparable courses;
- The strengths and weaknesses of the students as a cohort.

Students were given adequate opportunity to demonstrate achievement of the Aims and ILOs. For most modules there was a tendency to avoid awarding high marks. This resonates with my experience at my institution and elsewhere so it is not unusual and reminding markers about using the full range of marks has not produced much change at my University.

P	ease comment on the nature and effectiveness of enhancements to the programme(s) and modules
	nce the previous year
<u>It</u>	would be particularly helpful if you could also identify areas of good practice which are worthy of wider dissemination.
	The relationship between research and curriculum content is impressive. In the context of an NHS which is subj
	to often turbulent change and reorganisation it is important that relevant research is incorporated into the curriculu. The content draws on relevant and up to date research to enrich student learning.
	The content draws on relevant and up to date research to enfich student learning.
	ease comment on the influence of research on the curriculum and learning and teaching nis may include examples of curriculum design informed by current research in the subject; practice informed by res
	udents undertaking research.
	udents undertaking research.
	udents undertaking research.

For	Examiners involved in mentoring arrangements
9.	If you have acted as a mentor to a new External Examiner or have received mentor support please comment here on the arrangements
The	Examination/Assessment Process
10.	The University and its Schools provide guidance for External Examiners as to their roles, powers and responsibilities. Please indicate whether this material was sufficient for you to act effectively as an External Examiner.
	Whether External Examiners have sufficient access to the material needed to make the required judgements and whether they are encouraged to request additional information.
	Did you receive appropriate documentation relating to the programmes and/or parts of programmes for which you have responsibility, e.g. programme specifications or module handbooks, marking criteria? The coherence of the policies and procedures relating to External Examiners and whether they match the explicit roles they are asked to perform.
12.	Were you provided with all draft examination papers/assessments? Was the nature and level of the questions appropriate? If not, were suitable arrangements made to consider your comments?
13.	Was sufficient assessed / examined work made available to enable you to have confidence in your evaluation of the standard of student work? Were the scripts clearly marked/annotated?
14.	Was the choice of subjects for dissertations appropriate? Was the method and standard of assessment appropriate?
15.	Were the administrative arrangements satisfactory for the whole process, including the operation of the Board of Examiners? Were you able to attend the meeting? Were you satisfied with the recommendations of the Board?
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16.	Were appropriate procedures in place to give due consideration to mitigating circumstances and medical evidence?
Oth	er comments
Ple	ase use this box if you wish to make any further comments not covered elsewhere on the form

<<>>	08 April 2016
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Dear <<>>,	
Thank you for your recent Examiner's Report for the PG Cert Leadership in Healt	h.
We are very pleased with your comments on our programme, especially those are quality of teaching being evident through the standard of assessments. We recognition of the relationship between current research and curriculum content turbulence in the NHS context.	also appreciate your
We are happy to hear that you feel that our assessment methods are generally a noted your comment concerning the limited number of assignments aware above, especially given the overall high standard of performance. We will ad the full range of marks in line with our guidance, although this does remissioned implement as you point out.	rded 80 marks and lvise markers to use
We are very grateful for your supportive comments and your continued guidance	for our programmes.
Yours sincerely,	
<<>>	
Dean Leeds University Business School	

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